

**Company Registration No. 4238295 (England & Wales)**  
**Charity Registration No. 1091077**

**THE 999 CLUB AND LADY FLORENCE TRUST**  
**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE PERIOD ENDED 31 AUGUST 2014**

**Saffery Champness**  
CHARTERED ACCOUNTANTS

**THE 999 CLUB AND LADY FLORENCE TRUST**

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# THE 999 CLUB AND LADY FLORENCE TRUST

## CHARITY INFORMATION

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<b>Trustees</b>	Neil Benson Pat Greenwood Jeremy Withers Green, Chairman Mike Frankl, Treasurer Catherine Rushforth Rev Patrick Jordan (resigned 3 October 2014) Annette Hinds (appointed 13 January 2015)
<b>Secretary</b>	Peter Wood
<b>Chief Executive</b>	Peter Wood
<b>Registered office</b>	21 Deptford Broadway London SE8 4PA
<b>Company registration number</b>	4238295
<b>Registered charity number</b>	1091077
<b>Bankers</b>	HSBC Bank Plc Deptford High Street London SE8 4RQ
<b>Solicitors</b>	TV Edwards 35 Mile End Road London E1 4TP
<b>Auditors</b>	Saffery Champness Lion House Red Lion Street London WC1R 4GB

# THE 999 CLUB AND LADY FLORENCE TRUST

## REPORT OF THE TRUSTEES FOR THE PERIOD ENDED 31 AUGUST 2014

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The trustees, who are also the directors of the charity for the purposes of Company Law, present their report together with the financial statements for the charity for the period ended 31 August 2014. The financial statements have been prepared in accordance with the accounting policies set out on page 12 and comply with the charity's constitution and applicable law.

### **Structure, Governance and Management**

The 999 Club and Lady Florence Trust is registered in England as a company limited by guarantee (No. 4238295) and registered as a charity (No. 1091077).

The objectives of the charity are governed by the Memorandum and Articles of Association adopted in February 2002.

We aim to recruit trustees with expertise relevant to the needs of the charity. Trustees are recruited, confirmed and elected by fellow Trustees. The trustees' role is that of governance and strategy for the organisation.

### **Objectives and Activities**

The objectives of the charity are:

- The relief of poverty by the provision of an advice and counselling service.
- The advancement of education and the provision of facilities for recreation and other leisure-time occupation for people who have need of such facilities by reason of their youth, age, infirmity and/or disablement, poverty or social and economic circumstances with the object of improving their conditions of life.

To the achievement of those objectives the 999 Club and Lady Florence Trust operates two Centres in the London Borough of Lewisham, a Nursery and, in the winter months, a Night Shelter. The 999 Centres offer help, support, advice and referrals to vulnerable adults. They are open to everyone. Many vulnerable people find it difficult and intimidating to access the help they require and lack communication skills. The staff at the 999 Club help and support the members to resolve their problems and to deal with other agencies.

The Nursery takes children from the poorest families in south east London. Places are also available for the children of refugee families with no recourse to state support.

The 999 Club manages the Lady Florence Hall in Deptford. This facility is for hire and is used primarily by local community groups. As the sole corporate trustee to the Lady Florence Institute, the 999 Club provides administrative support for that charity as well as management of its freehold property and assets.

The 2011 Charities Act requires all charities to meet the legal requirement that its aims are for the public benefit, taking into account the 2010 Equality Act. The Charity Commission in its "Charities and Public Benefit" Guidance states that there are two key principles to be met in order to show that an organisation's aims are for the public benefit: the benefit must be identifiable; the benefit must be to the public in general or a section of the public.

The Council of Management which equates to the Board of Trustees (and is henceforth referred to as such) confirm they have regard to the Charity Commission's guidance on public benefit and consider each year how the charity meets the public benefit objectives outlined in Section 4 of the Charities Act 2011.

They are satisfied that The 999 Club and Lady Florence Trust meets the requirements and conforms to the Act's definition of a charity meeting all elements of the two key principles.

# THE 999 CLUB AND LADY FLORENCE TRUST

## REPORT OF THE TRUSTEES FOR THE PERIOD ENDED 31 AUGUST 2014

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### **Achievements and performance.**

These are the activities undertaken to further the charity's purposes for the public benefit. These are undertaken with regard to the Charity Commission's 2014 guidance on public benefit.

- We see 150 – 175 vulnerable adults each day in our two day centres. These present a spectrum of need associated with homelessness and exclusion, including addiction, learning disabilities, and mental and physical health problems.
- The Night Shelter operated from 2 December 2013 to 17 March 2014, a total of 104 nights. It provided accommodation for 88 guests in that period, of whom 33 were moved into temporary or permanent accommodation. We filled 2975 beds. There was a massive increase in the volunteer contribution to 1519 hours.
- We continued to provide Advice and Advocacy support during the year, helping members with a range of welfare issues.
- We introduced new IT and VOIP telephone systems in March/April 2014.
- We appointed Paul Hughes in March 2014 as Operations Manager.
- Building on extensive consultation with other agencies and service providers a draft business plan was prepared, since agreed by the board.
- We held a series of policy framework exchanges with SHIP, Homeless Link, Bench Outreach, and other agencies in London and elsewhere

A number of statutory and voluntary services continued to work with us caring for people in our centres:

- Street Rescue – hostel referral
  - Single Homeless Intervention and Prevention.
  - START, Psychiatric help for Homeless People
  - NHS Podiatrist
  - Bench Outreach, housing support for homeless
  - Deptford Reach
  - Changing Lives
  - Working Chance
  - Guys and St Thomas Homeless Health Outreach nurses
  - CRI Lewisham drug outreach
  - University College London Hospitals – mobile TB screening
  - Housing Justice
  - St Alfege's church, Greenwich
  - Deptford Police and the New Cross Safer Neighbourhoods Team
  - Emmaus
  - Goldsmiths University
  - Roehampton University
  - Homeless Link
  - Jericho Road Project
  - LeSoCo (Lewisham and Southwark College)
  - Lewisham Council
  - Lewisham Refugee and Migrant Network
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# THE 999 CLUB AND LADY FLORENCE TRUST

## REPORT OF THE TRUSTEES FOR THE PERIOD ENDED 31 AUGUST 2014

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- Pret a Manger
- Speedwell Mental Health Services
- Voluntary Action Lewisham
- Voluntary Action Greenwich
- No Second Night Out
- Lewisham Hospital
- Citizens Advice Bureau

### Volunteers

We benefit from volunteer assistance with the day centres, the nursery and the night shelter. A change in the operation of the night shelter saw the number of volunteers in the 2013-14 Winter Night Shelter season increase to 71. We also continued a programme under which members could volunteer to help in the day centres.

### Organisational objectives.

The Executive Summary of the Business Plan sets out the organisation's direction as follows:

The 999 Club has operated on a broadly unchanged basis for over 20 years. The Trustees now wish to see the Charity being more pro-active in supporting members to take greater control of their lives and move on.

### Recommendations:

- To focus our work on a smaller number of people, those with greatest need, providing them with personalized and in-depth support
- To provide each individual with a range of support, including advice and advocacy to resolve some of their problems and a variety of activities to improve life skills and employability and, in the process, reduce isolation
- To develop core specialisms within advice and advocacy in housing and benefits, migrants and employment, and women
- To create an inclusive culture for members in which they have a voice and tell us what works best for them
- To expand the range of services to include family mediation to help members reconnect with support networks and healthcare support to help them obtain better health outcomes from the NHS.
- To deepen partnerships with other organisations in Lewisham.

These objectives will be underpinned by changes within the organization, some already underway, aimed at raising professional standards through the achievement of the Advice Quality Standard (AQS), PQASSO (the Charity Evaluation Service's professional standard), the development of an assessment process shared with nearby agencies, the implementation of Homeless Link's In-Form database, and improved HR processes.

The changes will be announced in March 2015 with full implementation over three years. New job roles will be created.

- Year 1: enhancing skills of Advice and Advocacy; hiring of Activities Coordinator and implementation of Activities programme; reduction of hours of open access
- Year 2: extension of Advice and Advocacy; Family Mediation service
- Year 3: hiring of Health Care Coordinator

# THE 999 CLUB AND LADY FLORENCE TRUST

## REPORT OF THE TRUSTEES FOR THE PERIOD ENDED 31 AUGUST 2014

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Year 1 will not increase the total number of staff. The plans for Years 2 and 3 are dependent on first raising sufficient additional funding. Fund raising will become more focused on seeking organisations with a willingness to provide medium term funding support (three to five years) for specific roles and activities. It is estimated that funding requirements will rise to c. £700,000 a year, an increase of approximately 27% on current funding levels. In support of this a full marketing and promotion plan will be prepared to support and assist this much higher level of funding.

In addition we await the Ofsted inspection of the nursery.

### **Financial review**

The Trustees decided to change the reporting year from 1 January – 31 December to 1 September – 31 August. The previous reporting year based on a calendar year was a possible cause of confusion because the winter night shelter season ran 1 December – mid March and the nursery school year ran 1 September – 31 August. By making this change both the winter night shelter and the nursery year will now coincide with a full reporting year. To effect that change it was necessary to have a transitional reporting period that was shorter than normal, hence the fact that this Trustee Report covers only an eight month period from 1 January to 31 August, 2014. The next reporting year will cover a full financial year 1 September 2015 – 31 August 2016.

The principle source of funding has been the support of the Lady Florence Institute which made a donation of £70,000 during the period in support of the work of the 999 Club. Other financial assistance is given by charitable trusts, corporate supporters and private donors. The results for the period are shown on page 10. The surplus for the period was £45,374 (2013: £106,960) of which £61,975 (2013: £4,380) relates to unrestricted funds. When the surplus is added to the funds brought forward of £197,083 this leaves a figure of £242,457 for total funds carried forward at 31 August 2014.

The charity will continue to report as a ‘small company’ under the new charity accounting rules.

### **Reserves policy**

It is the trustees’ desire to maintain unrestricted funds, being the free reserves of the charity, at a level which equates to approximately three months expenditure (approximately £150,000). At this level the trustees will feel comfortable that they can continue the current activities of the charity in the event of a significant drop in funding. The unrestricted reserves of the charity at 31 August 2014 amount to £107,703. This is clearly not our target figure and the trustees are conscious that this amount needs to be increased. This is monitored and reviewed on a regular basis.

### **Investment policy**

The charity has a policy of keeping liquid funds in short term deposits that can be accessed readily. The charity has active treasury management in place to maximise the return on assets held.

### **Risk management**

The trustees have examined the major strategic and operational risks which the charity faces and confirm that systems have been established to enable regular reports to be produced so that the necessary steps can be taken to lessen these risks.

# THE 999 CLUB AND LADY FLORENCE TRUST

## REPORT OF THE TRUSTEES FOR THE PERIOD ENDED 31 AUGUST 2014

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### Related parties

The 999 Club and Lady Florence Trust is the sole corporate trustee of the Lady Florence Institute (Registered Charity 312816) which holds the freehold of the property at 21 Deptford Broadway and Lady Florence Courtyard. The Lady Florence Institute has made a grant to the 999 Club this year and this level of support will continue for the foreseeable future.

### Trustees' responsibilities

The trustees (who are also directors of The 999 Club and Lady Florence Trust for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.


In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that ought to have been taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

This report has been prepared under the special provisions of Part 15 of the Companies Act 2006.

By order of the trustees

  
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Jeremy Withers Green  
Chairman of Trustees



# THE 999 CLUB AND LADY FLORENCE TRUST

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

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We have audited the financial statements of The 999 Club and Lady Florence Trust for the period ended 31 August 2014 on pages 10 to 17. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of trustees and auditors**

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Trustees to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the charity's state of affairs as at 31 August 2014 and of its incoming resources and application of resources, including its income and expenditure, for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Companies Act 2006.

### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

# THE 999 CLUB AND LADY FLORENCE TRUST

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

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### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit, or
- the trustees were not entitled to prepare the financial statements and the Trustees' Annual Report in accordance with the small companies' regime and take advantage of the small companies exemption in preparing the Trustees' Annual Report.



.....  
Cara Turtington (Senior Statutory Auditor)

For and on behalf of  
Saffery Champness  
Chartered Accountants  
Statutory Auditors

Lion House  
Red Lion Street  
London  
WC1R 4GB

11 March 2015

# THE 999 CLUB AND LADY FLORENCE TRUST

## STATEMENT OF FINANCIAL ACTIVITIES FOR THE PERIOD ENDED 31 AUGUST 2014

	Notes	Unrestricted Funds £	Restricted Funds £	For the period ended 31 August 2014 Total Funds £	For the year ended 31 December 2013 Total Funds £
<b>Incoming resources</b>					
Incoming resources from generated funds					
Voluntary income:					
Donations and gifts		286,236	80,388	366,624	543,317
Grants		-	2,000	2,000	17,211
Activities for generating funds:					
Hire fees		28,092	-	28,092	38,658
Centre income		723	-	723	1,351
Rental income		3,426	-	3,426	410
Investment income		1	-	1	2
Miscellaneous income		13,716	-	13,716	25,288
<b>Total incoming resources</b>		<b>332,194</b>	<b>82,388</b>	<b>414,582</b>	<b>626,837</b>
<b>Resources expended</b>					
Costs of generating funds					
Costs of generating voluntary income	2	44,571	-	44,571	40,656
Charitable Activities	3	214,328	98,989	313,317	467,882
Governance costs	4	11,320	-	11,320	11,339
<b>Total resources expended</b>	5	<b>270,219</b>	<b>98,989</b>	<b>369,208</b>	<b>519,877</b>
<b>Net incoming/(outgoing) resources before transfers</b>		<b>61,975</b>	<b>(16,601)</b>	<b>45,374</b>	<b>106,960</b>
Transfers between funds		-	-	-	-
<b>Net incoming/(outgoing) resources for the year</b>		<b>61,975</b>	<b>(16,601)</b>	<b>45,374</b>	<b>106,960</b>
Balances brought forward at 31 December 2013		45,728	151,355	197,083	90,123
<b>Balances carried forward at 31 August 2014</b>	9/10	<b>107,703</b>	<b>134,754</b>	<b>242,457</b>	<b>197,083</b>

All of the above results are derived from continuing operations and include all gains and losses recognised in the period.

The notes on pages 12 to 17 form part of these financial statements.

# THE 999 CLUB AND LADY FLORENCE TRUST

## BALANCE SHEET AS AT 31 AUGUST 2014

	Notes	31 August 2014 £	31 December 2013 £
<b>Fixed assets</b>			
Tangible fixed assets	6	91,584	93,524
<b>Current assets</b>			
Debtors	7	40,407	56,336
Short term deposits		2,442	2,441
Cash at bank and in hand		131,732	98,912
		174,581	157,689
<b>Creditors: amounts falling due within one year</b>	8	(23,708)	(54,130)
<b>Net current assets</b>		150,873	103,559
<b>Net assets</b>		242,457	197,083
<b>Funds</b>			
Unrestricted		107,703	45,728
Restricted		134,754	151,355
	9	242,457	197,083

Approved by the Board of Trustees on 11 March 2015 and signed on its behalf by

  
.....  
Jeremy Withers Green, Chairman

The notes on pages 12 to 17 form part of these financial statements.

Company Number 4238295 (England & Wales)

# THE 999 CLUB AND LADY FLORENCE TRUST

## NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 AUGUST 2014

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### 1 Accounting Policies

#### 1.1 Accounting basis

These financial statements are prepared under the historical cost convention and in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities" 2005, applicable accounting standards and the Companies Act 2006.

#### 1.2 Company status

The charity is a company limited by guarantee. The members of the company are the trustees named in the financial statements. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

#### 1.3 Voluntary income

All voluntary income is included in the Statement of Financial Activities in the year in which it is received unless it is restricted income and has been received specifically in respect of expenditure to be included in a future accounting period in which case it is deferred.

#### Resources expended

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to that category. Where costs cannot be directly allocated to particular headings they have been allocated to activities on a basis consistent with use of the resources. Salary costs have been allocated on basis of time spent.

#### 1.4 Fundraising trading

All expenses relating to fundraising and publicity are charged to this heading.

#### 1.5 Governance costs

These costs relate to the governance of the organisation. They include expenses of trustees' meetings, and audit fees.

#### 1.6 Tangible fixed assets and depreciation

Deptford extension costs are depreciated over 10 years. Other capitalised refurbishment costs are depreciated over the length of the lease. Furniture, equipment and minibuses are depreciated over 5 to 7 years.

#### 1.7 Restricted income funds

These balances represent voluntary income or grants which have been received for the purposes set out in Note 10. The application of these funds is restricted by the expressed wishes of the donor or the terms of the grant.

#### 1.8 Pension Scheme

The charity has arranged a defined contribution pension scheme for members of staff. The assets of this scheme are held separately from those of the charity, being invested with an insurance company. Pension costs charged in the Statement of Financial Activities represent the contributions payable by the charity in the year.

**THE 999 CLUB AND LADY FLORENCE TRUST**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE PERIOD ENDED 31 AUGUST 2014**

**2 Costs of generating funds**

**Costs of Generating Voluntary Income**

			<b>8 months to 31 August 2014</b>	<b>12 months to 31 December 2013</b>
	<b>Unrestricted Funds</b>	<b>Restricted Funds</b>	<b>Total Funds</b>	<b>Total Funds</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Staff costs	38,765	-	38,765	34,572
Direct costs	2,950	-	2,950	2,180
Centre costs	2,159	-	2,159	2,731
Support costs	697	-	697	1,173
	<u>44,571</u>	<u>-</u>	<u>44,571</u>	<u>40,656</u>

**3 Charitable Activities**

			<b>8 months to 31 August 2014</b>	<b>12 months to 31 December 2013</b>
	<b>Unrestricted Funds</b>	<b>Restricted Funds</b>	<b>Total Funds</b>	<b>Total Funds</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Staff costs	146,476	75,780	222,256	354,105
Centre costs	41,012	11,731	52,743	65,119
Depreciation & loss on disposal of fixed assets	1,600	6,144	7,744	2,024
Project costs	11,586	4,020	15,606	22,599
Miscellaneous costs	1,100	-	1,100	2,009
Support costs	12,554	1,314	13,868	22,026
	<u>214,328</u>	<u>98,989</u>	<u>313,317</u>	<u>467,882</u>

**THE 999 CLUB AND LADY FLORENCE TRUST**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE PERIOD ENDED 31 AUGUST 2014**

**4 Governance Costs**

	<b>Unrestricted Funds £</b>	<b>Restricted Funds £</b>	<b>8 months to 31 August 2014 Total Funds £</b>	<b>12 months to 31 December 2013 Total Funds £</b>
Bank charges	630	-	630	310
Legal and professional fees	2,940	-	2,940	5,407
Audit	7,000	-	7,000	4,449
CRB	52	-	52	-
Bad debt	-	-	-	-
Support costs	698	-	698	1,173
	<u>11,320</u>	<u>-</u>	<u>11,320</u>	<u>11,339</u>

**5 Total resources expended**

	<b>Staff costs £</b>	<b>Depreciation £</b>	<b>Other costs £</b>	<b>8 months to 31 August 2014 Total £</b>	<b>12 months to 31 December 2013 Total £</b>
Costs of generating voluntary income	38,765	-	5,806	44,571	40,656
Charitable activities	222,255	7,744	83,318	313,317	467,882
Governance Costs	-	-	11,320	11,320	11,339
	<u>261,020</u>	<u>7,744</u>	<u>100,444</u>	<u>369,208</u>	<u>519,877</u>

Included in Other costs above is £15,263 (2013: £24,372) of support costs. Support costs include general management and office costs which can not be directly attributed to a cost category. Support costs have been allocated to Costs of Generating Voluntary income (5%), Charitable Activities (90%) and Governance costs (5%) on an estimated usage basis. Where support costs are funded by a restricted fund, the costs are allocated directly against that fund.

	<b>8 months to 31 August 2014 £</b>	<b>12 months to 31 December 2013 £</b>
IT Costs	4,632	10,558
Consultancy costs	-	(1,463)
Other general management costs	10,631	15,277
	<u>15,263</u>	<u>24,372</u>

# THE 999 CLUB AND LADY FLORENCE TRUST

## NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 AUGUST 2014

### 5 Total resources expended (continued)

Staff and administrator's costs:	8 months to 31 August 2014 £	12 months to 31 December 2013 £
Wages and salaries	236,121	351,241
Employers National Insurance	20,172	32,015
Pension costs	4,727	5,421
	261,020	388,677

No employee earned over £60,000 (2013:none).

The average number of employees analysed by function was:

	2014 Employees	2013 Employees
999 centres and community hall	12	12
Costs of generating voluntary income	1	1
	13	13

No trustees were reimbursed for expenses (2013: nil). Mr N Benson also deals with the legal work of the Club in the name of his firm, Medlicott & Benson, solicitors. Mr Benson is a Trustee of the 999 Club. The fees payable to Medlicott & Benson amounted to nil (2013: £ 3,744).

### 6 Fixed assets

	Refurbishment of centres £	Furniture & equipment £	Total £
<b>Cost</b>			
As at 31 December 2013	316,148	50,905	367,053
Additions	-	5,805	5,805
Disposals			
<b>As at 31 August 2014</b>	316,148	56,710	372,858
<b>Depreciation</b>			
As at 31 December 2013	224,003	49,527	273,530
Charge for year	6,144	1,600	7,744
Eliminated on disposal			
<b>As at 31 August 2014</b>	230,147	51,127	281,274
<b>Net Book Value</b>			
<b>As at 31 August 2014</b>	86,001	5,583	91,584
<b>As at 31 December 2013</b>	92,146	1,378	93,524



# THE 999 CLUB AND LADY FLORENCE TRUST

## NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 AUGUST 2014

<b>7</b>	<b>Debtors</b>	<b>31 August 2014</b>	<b>31 December 2013</b>
		£	£
	Hall hire debtors	1,487	728
	Prepayments	6,288	10,318
	Other debtors	32,632	45,290
		40,407	56,336

<b>8</b>	<b>Creditors: amounts falling due within one year</b>	<b>31 August 2014</b>	<b>31 December 2013</b>
		£	£
	Trade creditors	2,805	7,410
	Accruals and deferred income	13,754	38,042
	Other creditors	7,149	8,678
		23,708	54,130

£29,361 included in deferred income in 2013 was released to income in the year. £13,754 of income received in 2014 was deferred as it related to income receivable for the year ending 31 August 2015.

<b>9</b>	<b>Analysis of net assets between funds</b>	<b>Unrestricted Funds</b>	<b>Restricted Funds</b>	<b>Total Funds</b>
		£	£	£
	Tangible fixed assets	5,583	86,001	91,584
	Net current assets	102,120	48,753	150,873
	Net assets	107,703	134,754	242,457

THE 999 CLUB AND LADY FLORENCE TRUST

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE PERIOD ENDED 31 AUGUST 2014

10 Restricted Funds	Balance 1 January 2014	Movement in resources		Transfers between funds	Balance 31 August 2014
		Incoming	Outgoing		
Homeless support worker	-	17,708	10,373		7,335
Welfare Fund	2,893	1,500	1,999		2,394
General Centre costs	2,006	13,253	8,270		6,989
Capital Project	99,977	-	6,144		93,833
Downham Centre Manager	9,264	-	9,264		-
Winter Night Shelter	29,059	8,800	31,360		6,499
Advice & Advocacy Worker	6,417	25,776	15,520		16,673
Nursery Fund	-	15,351	15,351		-
Volunteer Expenses	1,739	-	708		1,031
Net assets	151,355	82,388	98,989		134,754

Other fund balances at the end of the year are:

**Homeless Support Worker** - Salary for the Homeless Support Worker  
**Welfare Fund** - Funds to help individuals in crisis  
**General Centre costs** - General groceries for all centres  
**Capital funding** - Building works in Deptford.  
**Downham Centre Manager** – Salary for Downham Centre Manager  
**Winter Nightshelter** – Providing winter accommodation for vulnerable people  
**Advice & Advocacy Worker** – Salary for advice worker  
**Nursery Fund** – Lewisham support for the nursery  
**Volunteer expenses** – day to day volunteer expenses